The International Journal of the Inclusive Museum ISSN: 1835-2014 (Print), ISSN: 1835-2022 (Online) Volume 17, Issue 1, 2024 https://doi.org/10.18848/1835-2014/CGP/v17i01/63-81

Original Research

The Integrated Museum Engagement Model (IMEM): Bridging Participatory Design, Immersive Storytelling, and Digital Representation for Enhanced Museum Experiences

Vanessa Cesário, University of Madeira, Portugal Pedro Campos, WowSystems Informática Lda, Portugal

Received: 04/07/2023; Accepted: 11/23/2023; Published: 01/24/2024

Abstract: In a time marked by rapid technological progress and evolving visitor expectations, museums and cultural heritage sites find themselves at a crucial point of transformation. This paper presents the Integrated Museum Engagement Model (IMEM), a framework that adeptly melds participatory design, immersive storytelling, and digital representation. Rooted in human-centered design principles, the compelling impact of narrative transportation, and the engaging essence of constructivist learning, the IMEM is showcased as a strategic plan to revitalize visitor interactions. This paper elaborates on the theoretical bases of the model while also providing practical suggestions for institutions to leverage its benefits effectively. Highlighting the necessity for cross-disciplinary research, cooperation, and ongoing evaluation, the IMEM stands as a guiding light toward achieving genuinely inclusive and captivating museum experiences. In line with *The International Journal of the Inclusive Museum*'s mission, our discussions endorse a forward-thinking stance, advocating for a more integrated and inclusive trajectory for museums in the knowledge society.

Keywords: Participatory Design, Immersive Storytelling, Digital Representation, Strategic Blueprint, Inclusive Museums, Visitor Engagement, Cultural Heritage

Introduction

In the tapestry of our evolving knowledge society, museums and cultural heritage sites remain steadfast as crucial repositories of history, culture, and collective memory. These institutions serve as bridges across time, orchestrating a harmonious symphony between the past and the present while fostering deeper connections with diverse narratives that have shaped humanity's journey. However, with the digital age upon us, the quintessential museum experience has been undergoing a metamorphosis. As the pulse of society quickens with technological advancements and changing sociocultural dynamics, there is a palpable shift in the expectations and aspirations of museum visitors. The contemporary visitor seeks experiences that are not just informative but immersive, inclusive, and interactive.



It is against this backdrop that the paradigms of participatory design, immersive storytelling, and digital representation have emerged as paramount themes in redefining the museum experience. Participatory design heralds a collaborative ethos, where the process of creating museum experiences becomes a shared journey, inclusive of varied voices from local communities and diverse visitors to the very architects of these spaces, the museum professionals. This approach democratizes the design process, ensuring that the exhibits and narratives resonate with a broader spectrum of audiences. Parallelly, immersive storytelling, deeply rooted in the narrative tradition, leverages interactive modalities and gamification to kindle visceral connections, allowing visitors to not just witness but live the stories, thereby fostering a richer understanding across cultural and temporal divides. Complementing these is the realm of digital representation, a testament to the age we inhabit. Harnessing tools like virtual reality, augmented experiences, interactive exhibits, and intuitive mobile applications, it reinvents the traditional museum journey, making it more accessible, engaging, and relevant in today's digital era.

Central to this discourse is our research question: how does the symbiotic confluence of participatory design and immersive storytelling, bolstered by digital representation, revolutionize visitor engagement and learning outcomes in museums? This article embarks on a deep dive into this question, offering a panoramic view of the transformative potential these themes hold for museums and cultural heritage sites.

The structure of this paper is systematically outlined as follows. Initially, we delve into the theoretical underpinnings of participatory design, immersive storytelling, and digital technologies, underscoring their crucial role in enhancing visitor engagement and inclusivity. Following this, a selection of case studies is presented to highlight successful realworld applications that have actualized these theories. The journey peaks with the unveiling of the Integrated Museum Engagement Model (IMEM), a framework outlined to navigate museums through this transformative voyage, supplemented with pragmatic recommendations and potential limitations. In conclusion, this article aims to make a significant contribution to the discussions in *The International Journal of the Inclusive Museum* and, broadly, to the evolving dialogue on mapping the forward course of museums and cultural institutions in our dynamic knowledge society.

Participatory Design: Power and Potential

The practice of participatory design serves as a cornerstone in crafting inclusive and interactive experiences, especially within the realm of cultural heritage. Rooted in its foundational principles, participatory design stands as a design methodology that underscores the active involvement of end-users throughout the design process, ensuring the resultant product or experience meets their distinct needs and preferences. This methodology, as defined by Schuler and Namioka (1993), fosters a co-designing environment

where the stakeholders, namely museum professionals, community members, and the visitors, have an influential voice in the design and decision-making stages.

As Muller (2003) and Salen (2007) have highlighted, the essential role of participatory design within cultural heritage sites transcends beyond creating mere interactive spaces. It strategically pivots toward producing user-oriented information technologies, thereby ensuring that the diverse perspectives and requirements of all stakeholders are integrated (Taxén et al. 2004). Such an integrative approach leads to the creation of more accessible, inclusive, and, most importantly, meaningful experiences for visitors.

Linking the essence of participatory design to the tenets of human-centered design (Giacomin 2014), one can discern a shared commitment to designing interactive systems with a primary focus on addressing human needs and capabilities. Both methodologies prioritize the end-user, and by actively involving them in the design process, they aim to create more intuitive, user-friendly, and responsive designs. The harmony between participatory design and human-centered design is evident in their shared objective: to facilitate meaningful engagement with cultural heritage. This engagement is not merely passive but encourages visitors to immerse themselves, leading to a richer understanding of the exhibits' context and significance.

One of the most tangible outcomes of participatory design within cultural heritage contexts is the fostering of creative agency among visitors. By granting them an active role in the design process, visitors are propelled to think both creatively and critically. This active participation nurtures a sense of ownership and personal investment, not only in the individual experience but in the broader narrative of cultural heritage preservation and appreciation. Consequently, visitors transition from being passive consumers to active contributors, steering the cultural narrative's evolution and ensuring its resonance with diverse audiences.

Several global case studies highlight the transformative effect of such visitor participation. For example, the Natural History Museum of Funchal's collaboration with schools revamped its exhibition, introducing engaging story- and game-based methods that attracted teenagers (Cesário, Petrelli, and Nisi 2020; Cesário and Nisi 2022b). A study at the National Music Museum of Malaysia demonstrated how interactive kiosk designs influenced usage intention, leading to a spike in engagement and positive feedback (Abdul Aziz et al. 2023). The QRator project showcased the potential of interactive digital labels in reshaping public engagement in museums (Bailey-Ross et al. 2016), while research by Ha et al. (2021) elucidated the impact of a gamified mobile app on visitor interactions in museums. These examples clearly show that valuing visitor insights results in designs that are not only functional and visually appealing but also deeply resonant and interactive.

Moreover, participatory design's role cannot be understated in redefining museums' role in the knowledge society, especially as we navigate the digital age. With rapid technological advancements and shifting visitor expectations, museums must evolve. Participatory design provides the platform for these institutions to remain agile, responsive, and, above all, visitor centric. By fostering collaboration, museums metamorphose into dynamic spaces that champion cultural exchange, exploration, and learning, fortifying their position as indispensable hubs of knowledge in the contemporary era.

The potency of participatory design lies in its capacity to craft inclusive and engaging experiences that resonate with the diverse tapestry of visitors frequenting cultural heritage sites. By championing knowledge creation, igniting creative agency, and delineating museums' role in the modern knowledge society, participatory design emerges as a quintessential tool, ensuring the sustained relevance, accessibility, and impact of cultural institutions in our ever-evolving global landscape.

Immersive Storytelling: A Gateway to Engagement

Historically, stories have been central to human communication, evolving from ancient oral traditions to the multifaceted digital platforms of today. Stories have transcended their role as mere entertainment, shaping identity, especially in young minds, offering invaluable insights into emotions, aspirations, and shared cultural fears. They nurture cognitive and emotional growth, laying the foundation for enhanced social interactions and innovative thought processes (Cummings et al. 2022; Eagle 2012; Martinez-Conde et al. 2019; Yuan, Major-Girardin, and Brown 2018).

With technological advancements, the mediums for storytelling have proliferated from print, transitioning through cinema and television to the ubiquitous presence of smartphones and public displays today. Platforms such as Twitter, Instagram, and TikTok not only enable real-time storytelling but also pave the way for a new genre—immersive storytelling—that emphasizes inclusivity in cultural heritage domains (Cecotti 2022). In this landscape, museums have adeptly leveraged the design nuances of gaming and the consistency of narrative arcs to forge emotional bridges with their visitors. Such immersion within the cultural narratives amplifies visitor comprehension and embeds lasting memories by placing them at the center of the storytelling vortex (Cesário 2019; Cesário, Coelho, and Nisi 2018b; Cesário and Nisi 2022a).

At the heart of this transformation lies the narrative arc, a structural backbone ensuring audiences receive a holistic appreciation of historical and cultural intricacies (Boyd, Blackburn, and Pennebaker 2020; Cesário, Coelho, and Nisi 2019a; Cesário, Matos, et al. 2017; Eiranen et al. 2022). This architecture does the formidable job of distilling complex narratives, boosting knowledge assimilation, and fostering a richer cultural appreciation. Immersive storytelling, by weaving in diverse viewpoints and endowing cultural icons with relatable human traits, becomes a potent tool for fostering empathy and deeper cultural understanding (Cesário, Coelho, and Nisi 2019b; 2018a; Ceuterick and Ingraham 2021; Cummings et al. 2022; Dhiman 2023). Its efficacy in captivating younger minds reignites curiosity, nurturing a sustained passion for exploring cultural facets.

By definition, immersive storytelling engulfs the audience in a holistic narrative, frequently harnessing multimedia or advanced technology to augment the narrative's depth and

authenticity. Ryan (2015) sheds light on this, elucidating narration's seamless adaptability across diverse media, emphasizing its dynamic nature. This concept celebrates the union of storytelling and technology, encapsulating the audience in a deeply resonant experience. The potency of immersive storytelling lies in its ability to transport its audience into a world carefully curated by narrators, a phenomenon deeply rooted in the theory of narrative transportation (Green 2021; Green and Brock 2000). This theory, first posited in the domain of psychology and literary studies, speaks to the experiential journey readers or viewers undergo when they become wholly engrossed in a narrative. As the audience dives deeper into the story, the boundary between reality and fiction becomes increasingly blurred, allowing them to temporarily "live" within the narrative realm. This transportation is more than mere distraction; it is an altered state of consciousness where one's emotional and cognitive resources are fully committed to comprehending and experiencing the narrative (Green and Brock 2000).

In the context of museums, which serve as custodians of culture, history, and knowledge, the implications of this theory are profound. Museums aim to bridge the temporal and cultural divides and to bring to life epochs, civilizations, and events that audiences might otherwise find abstract or distant. Immersive storytelling, drawing upon the principles of narrative transportation (Green 2021; Green and Brock 2000), can amplify this bridge's efficacy. When museumgoers are "transported" into, say, the world of ancient Egypt or the Renaissance era through an engaging narrative, they are more likely to empathize with the characters, internalize the information, and form attitudinal shifts toward the content being presented.

Furthermore, technology plays a significant role in augmenting this transportation. With the advent of virtual reality, augmented reality, and interactive displays, the lines between the narrative and the audience become even more intertwined. For instance, instead of merely reading about an ancient civilization, visitors can now "walk" through it, converse with its inhabitants, or even "participate" in its significant events. Such experiences, deeply rooted in the principles of narrative transportation, ensure that the knowledge imparted is not just retained but lived.

However, it is crucial to emphasize that for transportation to be effective, the narrative must be compelling, credible, and resonant. Stories filled with complexities, authentic emotions, relatable characters, and clear narrative arcs tend to be more transportive. Museums, in their quest for inclusivity and engagement, must ensure that their stories resonate with diverse audiences, are devoid of jargon, and prioritize human experiences over mere dates and facts.

The melding of immersive storytelling and the theory of narrative transportation stands as a beacon for inclusivity within cultural heritage, offering museums a potent tool to captivate, educate, and inspire. By crafting narratives that transport visitors across diverse times, places, and perspectives and by integrating game mechanics with emotionally charged stories, museums not only ensure that their exhibits are seen but profoundly felt and remembered, thereby resonating across a vast demographic spectrum and fostering deeper connections, empathy, and cross-cultural understanding.

Digital Representations: Transforming Visitor Interactions

In the ever-evolving domain of museums, digital representation stands at the forefront of change. This term describes the use of digital tools and technologies to bring to life information, concepts, and environments that might otherwise remain abstract or intangible. Museums, with their ability to animate historical narratives, illuminate scientific phenomena, and celebrate cultural artifacts, are increasingly harnessing the power of digital representation to create vibrant, multi-dimensional learning spaces (Drucker 2011).

The constructivist learning theory (Fox 2001; Larochelle et al. 2007) lends strong theoretical backing to the growing emphasis on digital representation in museums. At its core, this theory posits that learners are not mere recipients of information but active constructors of knowledge. It accentuates the significance of hands-on, experience-driven learning. When museum content, inherently rich and diverse, is enhanced with digital representation, it crafts an environment where visitors are not just observers. Instead, they become participants who interact, engage, and actively form their understanding, resonating with the very tenets of the constructivist learning theory (Fox 2001; Larochelle et al. 2007).

In modern museum settings, digital tools and technologies serve as powerful amplifiers of constructivist learning principles. Through mediums such as touchscreen displays (Chen et al. 2023), virtual reality experiences (Cecotti 2022; Silveira et al. 2023; Vishwanath 2023), and augmented reality (Cesário et al. 2019; Hammady and Ma 2021), visitors are invited to engage in hands-on interactions, fostering an experiential learning environment where they actively construct knowledge. Personalization features in digital tools, like mobile apps (Banerjee, Robert, and Horn 2018; Cesário and Nisi 2022b) suggesting exhibits or virtual reality headsets adjusting information complexity, tailor the experience to the visitor's unique context, echoing the constructivist notion that learning is individualized. Collaborative learning is further promoted by online platforms and shared digital experiences (Ballatore et al. 2023; Diaz Lema and Arnaboldi 2020; Gil-Fuentetaja and Economou 2019; Lyu 2023; Wu 2019; Xin et al. 2019; Yuhui and Yue 2020), emphasizing that learning is a collective journey. The contemporary museum landscape, enriched by innovations like virtual and augmented reality, allows visitors to explore diverse eras and cultures, making historical events, ancient architectures, and past art forms more tangible (Miyashita et al. 2008; Nisi, Cesario, and Nunes 2019). Additionally, interactive displays and mobile applications not only deepen visitor engagement but also facilitate social interactions, enhancing the collaborative essence of museum visits. Beyond mere interaction, the essence of these digital tools lies in their capacity to make experiences universally accessible, such as offering multilingual content to reach a global audience, thereby making museums more inclusive (Cesário and Nisi 2023).

Real-world endeavors like Wikimedia Commons and Europeana 1914–1918 epitomize the transformation brought about by digital representation. These platforms herald a transition from a conventional top-down communication model to a collaborative, inclusive approach. They spotlight the potential of community-driven content and underscore the vast opportunities Web 2.0 technologies offer in the museum realm.

Drawing upon Drucker's (2011) research on the humanities' approach to graphical display, there is a parallel to be drawn with museums. Just as digital tools in humanities research enable a more nuanced and multi-dimensional exploration of data, in museums, they facilitate a richer, deeper exploration of content. They enable visitors to visualize complex concepts, simulate historical events, or even recreate lost worlds. In doing so, they empower visitors to be more than just spectators; they become active constructors of their knowledge narratives.

The integration of digital representation with the principles of constructivist learning theory in museums signifies a transformative shift in the visitor experience. No longer mere passive consumers, visitors are now empowered by digital tools to become active learners. They are at the helm, curating their journeys, weaving their own narratives, and departing with a profound, personalized comprehension of the exhibits. This melding of technological innovation with pedagogical principles ensures that museums remain dynamic spaces of exploration and enlightenment for all.

Interweaving Design, Story, and Technology

The evolution of the museum experience in the modern era is marked by an integration of distinct yet intertwined pillars: participatory design, immersive storytelling, and digital representation. These foundational components, grounded in the principles of human-centered design (Giacomin 2014), the transformative power of narrative transportation (Green 2021; Green and Brock 2000), and the engaging potential of constructivist learning (Fox 2001; Larochelle et al. 2007), collectively champion a revolutionary visitor-focused approach. Beyond simply overlaying technology or introducing isolated narratives, the synergy between these elements holds the promise of creating a deeply engaging and educational realm tailored to diverse audiences, particularly the teenage demographic with its unique and evolving preferences.

Historically, museums served as static sanctuaries of knowledge, where the role of curators was to disseminate curated information, and the role of visitors was primarily to passively consume. However, in the contemporary landscape, this dynamic is undergoing a radical transformation. Projects and initiatives such as "Designing with Teenagers" (Cesário and Nisi 2022b) and "Digital Natives" (Iversen and Smith 2012) have illuminated the potential of involving teenagers not merely as passive recipients but as active collaborators and contributors to the museum design process. This shift toward a more democratic and inclusive model mirrors the ethos of participatory design, challenging the conventional wisdom and placing users at the heart of the museum experience.

In parallel, the potency of narratives in the museum setting cannot be overstated. Through well-crafted stories, museums possess the capacity to transcend temporal and spatial constraints, transporting visitors to different epochs, civilizations, and worldviews. Pioneering initiatives like the "Ghost Detector" (Nilsson et al. 2016) and "CHESS" (Katifori et al. 2014) serve as sterling exemplars of this narrative power. By seamlessly blending the tactile and tangible aspects of the museum with augmented and enriched stories, these efforts craft a compelling bridge between visitors, historical artifacts, and the narratives that envelop them. It is a manifestation of the principles of narrative transportation, emphasizing the potential of stories to wholly envelop and captivate audiences, thereby fostering deeper levels of empathy, comprehension, and connection.

Yet, in the age of digital ubiquity, technology plays a paramount role in this transformation. Far from being mere supplementary tools, digital platforms and devices are emerging as central to the museum experience. Applications like "Ocean Game" (Cesário, Radeta, et al. 2017) and "Mystery in the Museum" (Cabrera et al. 2005) showcase how interactive platforms can serve as amplifiers, enhancing the narrative potency and fostering deeper engagements. Supported by avant-garde technologies such as radio-frequency identification (RFID), near-field communication (NFC), and Bluetooth low energy (BLE), these platforms are poised to redefine the contours of museum interactions, offering personalized, immersive experiences tailored to individual predilections and learning styles.

A closer examination of these components reveals a matrix of interconnected possibilities:

- Participatory design and immersive storytelling: Their synergy ensures that museum narratives are not generic but are sculpted in alignment with visitor inclinations. The insights from the "Designing with Teenagers" (Cesário and Nisi 2022b) project underscores the imperative of a nuanced, adaptable approach.
- Digital enhancement of immersive storytelling: Digital platforms, when integrated seamlessly, can exponentially augment narrative experiences. Initiatives like the "Ocean Game's" (Cesário, Radeta, et al. 2017) gamified exploration and "Ghost Detector's" (Nilsson et al. 2016) location-driven adventures underscore the transformative potential of integrating technology with storytelling.
- *Digital support for participatory design*: The rapid advancements in technology open doors for real-time feedback mechanisms, creating a dynamic, iterative design process. The "Intrigue at the Museum" game (Xhembulla et al. 2014), for instance, not only offers a captivating engagement but serves as a feedback funnel, refining the museum experience based on direct visitor inputs.

The confluence of these concepts promises to usher in a renaissance of museum experiences. For instance, when participatory design is enhanced with immersive storytelling and seamlessly integrated with digital representation, the resultant experience can be holistic, as witnessed in projects like "Intrigue at the Museum" and "Gaming the Museum." By harnessing these synergies, museums can metamorphose into vibrant, responsive entities, offering tailored, engaging experiences like "Haunted Encounters" (Cesário et al. 2019;

Cesário, Petrelli, and Nisi 2020) or "Turning Point" (Cesário, Olim, and Nisi 2020; Cesário, Petrelli, and Nisi 2020) to cater to varied preferences, especially among the younger demographic. Further, the ingrained ethos of participatory design ensures that these offerings remain agile, evolving in response to changing audience needs and feedback.

The integration of participatory design principles, combined with immersive storytelling and further amplified by digital representation, offers a potent blueprint for the future of museums. Such an approach promises not just enhanced engagement but immersive, lasting, and personalized learning experiences that resonate deeply with visitors. As the next chapter in museum evolution evolves, professionals and stakeholders in the field must prioritize this integrative approach, positioning museums not just as repositories of the past but as dynamic, engaging platforms for the future.



Proposed Framework: Integrated Museum Engagement Model

Figure 1: Integrated Museum Engagement Model (IMEM)

Figure 1 delineates our proposed IMEM—a comprehensive blueprint addressing the diverse dimensions of contemporary museum engagement. Central to IMEM is the conviction that museum encounters are amplified through the seamless integration of technology, content, and visitor engagement methodologies. As illustrated in Figure 1, IMEM champions a methodical approach to curate immersive and inclusive experiences, captivating and educating simultaneously. By amalgamating participatory design, immersive storytelling, and digital representation, IMEM enables museums to resonate with a broad audience spectrum while adeptly transitioning into the digital era.

- Holistic visitor experience: Fundamental to IMEM is a holistic visitor engagement. Recognizing every touchpoint, from ticket acquisition to post-visit contemplations, is crucial in molding visitor perceptions. A museum's journey should be fluid, with each interaction enriching the subsequent one. This may encompass refining ticketing through intuitive mobile applications or devising post-visit platforms for visitor reflections and shared memories.
- Technology integration through digital representation: In our digital era, technology transcends mere augmentation; it is crucial to the museum narrative. Tools like augmented reality, virtual reality, and interactive panels can immerse visitors in diverse temporal and cultural realms, vivifying history; yet, technology's deployment must be discerning, amplifying the experience without overshadowing the exhibits.
- Content curation through immersive storytelling: Content remains paramount. IMEM accentuates the need for content that is enlightening, captivating, and pertinent. Leveraging narrative techniques, interactivity, and diverse platforms can rejuvenate museum collections. Collaborative endeavors with local creatives, historians, and the community can infuse exhibits with depth and relevance.
- Community engagement through participatory design: Museums, as communal nuclei, should cultivate community spirit. IMEM envisions museums as epicenters for dialogues, workshops, and events mirroring local and global narratives. This positions them as confluences of learning and cultural exchange, bridging the past with the present.
- *Iterative feedback*: For continuous improvement, an iterative feedback mechanism is indispensable. Actively seeking insights from visitors, staff, and stakeholders can refine exhibits, elevate visitor amenities, and shape forthcoming strategic decisions.

In conclusion, the IMEM offers a roadmap for museums navigating the complexities of the modern era. By focusing on a holistic visitor experience and integrating technology, content, community, and feedback, museums can create memorable, enriching, and dynamic spaces that resonate with visitors of all ages and backgrounds.

Challenges and Limitations of Implementing the IMEM

As visitors traverse the immersive realms of the IMEM, they are poised to encounter a seamless blend of history, technology, and interactive storytelling. However, museums aiming to adopt this innovative model are bound to confront several challenges and limitations in their pursuit of enriched visitor experiences.

• *Technological barriers*: Museums today are at the cusp of a digital revolution. However, the adoption of advanced systems like augmented reality or virtual reality often comes with significant financial implications. Such high-end technologies might be daunting

for smaller institutions operating on limited budgets. Additionally, a successful digital transformation mandates a workforce proficient in technology, leading to potential expenditures in training and recruitment. Furthermore, a unique challenge arises when museums, especially those housed in historical buildings, seek to integrate modern technology. The architectural constraints of these structures can make technological adaptations both challenging and costly. To top it all, the relentless pace of technological advancements means museums must be ever vigilant, ensuring their tools and platforms do not fall into obsolescence.

- Obstacles in participatory design: Participatory design is a collaborative endeavor, aiming to include diverse end-user perspectives in the creation process. While noble in intent, ensuring a truly representative sample can be logistically intricate, leading to potential biases. The iterative nature of this design methodology, characterized by continuous feedback and refinement, often demands more time compared to traditional design approaches. Moreover, balancing diverse stakeholder inputs can be a tightrope walk, with the risk of ending up with a final design that lacks clarity or coherence.
- Pitfalls in immersive storytelling: Immersive storytelling seeks to breathe life into historical narratives, making them more relatable and engaging. However, the challenge lies in amplifying these stories without distorting their historical or factual essence. There is also the potential pitfall of sensory overload. With multimedia elements striving for visitor attention, there is a risk of overwhelming them, detracting from the core educational message. Additionally, museums grapple with the dilemma of audience specialization, as they strive to tailor narratives that cater to a diverse audience without being overly generic or excessively niche.
- Organizational and strategic impediments: Change, while inevitable, often meets
 resistance. Traditional museum entities, rooted in age-old methodologies, might
 exhibit reluctance toward embracing novel approaches, emphasizing the importance
 of stakeholder persuasion. Another complexity arises when trying to evaluate the
 distinct impact of each engagement method, especially when they are integrated.
 The digital age also brings ethical challenges, especially concerning visitor data.
 Digital data collection, while invaluable for insights, raises pressing concerns about
 visitor privacy and ethical data management.
- Issues of accessibility and inclusivity: In the quest for digital excellence, museums must ensure they do not alienate segments of their audience. Not every visitor might be wellversed with advanced digital tools, risking potential exclusion of those less tech-savvy. Moreover, in this digital embrace, physical accessibility cannot be compromised. Museums must be cognizant of the needs of visitors with disabilities, ensuring that technological enhancements complement, rather than hinder, physical navigability.

The path to integrating the IMEM in museum settings, while promising, is laden with challenges. For this model to truly thrive, a deep understanding of these challenges is crucial. It is imperative for museums to craft strategies that not only address these limitations but also harness the model's innate strengths, culminating in a harmonized, inclusive, and enriching visitor experience.

Conclusion

In today's digital age, museums grapple with the unique challenge of harmonizing innovative approaches with their foundational essence. Our study introduces the IMEM as an answer to this. The IMEM masterfully weaves participatory design, immersive narratives, and digital techniques to offer a holistic blueprint for museums, enabling the creation of enriched, inclusive, and integrated visitor experiences. More than just incorporating technology, IMEM represents a paradigm shift in museum curation, prioritizing dynamic, immersive engagements. It ensures each visitor, irrespective of their background or familiarity, experiences a personalized voyage of exploration and insight.

The essence of IMEM is inclusivity. Its incorporation of participatory design champions the value of diverse visitor perspectives. Moving away from conventional top-down curations, it advocates a collaborative ethos where exhibits resonate with the collective tales and histories of a varied audience. By intertwining immersive storytelling with digital platforms, the IMEM positions visitors as active participants rather than passive observers. This methodology aligns seamlessly with the expectations of today's tech-savvy audience, meeting their appetite for interactive encounters. From an academic lens, IMEM aligns with the tenets of human-centered design, narrative transportation, and constructivist learning theory. Museums turn into interactive spaces where visitors are encouraged to engage directly and build their own understanding, fostering hands-on learning.

As we contemplate the museum's future in our knowledge-centric era, IMEM's amalgamation of design, narrative, and technology emerges as indispensable. Beyond adapting to contemporary engagement strategies, it accentuates the museum's fundamental role as shared spaces of history and exploration. Embracing IMEM is more than adopting a novel framework; it symbolizes an enduring commitment to the evolving ethos of museums, emphasizing the trinity of innovation, diversity, and interaction. Such a pledge sets the stage for deepening the bond between humankind and its shared cultural heritage. Challenges might emerge when applying IMEM, but they should be viewed as catalysts for enhancement and evolution. Through meticulous planning, ongoing evaluation, and collective efforts, museums can unlock IMEM's full promise, reinforcing their role as central cultural and educational landmarks in our dynamic twenty-first-century landscape.

CESÁRIO AND CAMPOS: THE INTEGRATED MUSEUM ENGAGEMENT MODEL (IMEM)

Acknowledgment

This project has received funding from Portuguese Recovery and Resilience Program (PRR), IAPMEI/ANI/FCT under Agenda C645022399-00000057 (eGamesLab).

AI Acknowledgment

The authors declare that generative AI or AI-assisted technologies were not used in any way to prepare, write, or complete essential authoring tasks in this manuscript.

Conflict of Interest

The authors declare that there is no conflict of interest.

REFERENCES

- Abdul Aziz, Mohd Nasiruddin, Siti Norlizaiha Harun, Mohd Khairi Baharom, Norfadilah Kamaruddin, and Norshuhani Zamin. 2023. "The Relationship between Interactive Kiosk Design towards Usage Intention in the National Music Museum of Malaysia." *Museum Management and Curatorship*. https://doi.org/10.1080/09647775.2023.2188475.
- Bailey-Ross, Claire, Steven Gray, Jack Ashby, Melissa Terras, Andrew Hudson-Smith, and Claire Warwick. 2016. "Engaging the Museum Space: Mobilizing Visitor Engagement with Digital Content Creation." *Digital Scholarship in the Humanities* 32 (4): 689–708. https://doi.org/10.1093/llc/fqw041.
- Ballatore, Andrea, Valeri Katerinchuk, Alexandra Poulovassilis, and Peter T. Wood. 2023. "Tracking Museums' Online Responses to the COVID-19 Pandemic: A Study in Museum Analytics." *Journal on Computing and Cultural Heritage*. https://doi.org/10.1145/3627165.
- Banerjee, Amartya, Rovik Robert, and Michael S. Horn. 2018. "FieldGuide: Smartwatches in a Multi-display Museum Environment." In *Extended Abstracts of the 2018 CHI Conference on Human Factors in Computing Systems*, 1–6. New York: Association for Computing Machinery. https://doi.org/10.1145/3170427.3188694.
- Boyd, Ryan L., Kate G. Blackburn, and James W. Pennebaker. 2020. "The Narrative Arc: Revealing Core Narrative Structures through Text Analysis." *Science Advances* 6 (32). https://doi.org/10.1126/sciadv.aba2196.
- Cabrera, Jorge Simarro, Henar Muñoz Frutos, Adrian G. Stoica, Nikolaos Avouris, Yannis Dimitriadis, Georgios Fiotakis, and Katerina Demeti Liveri. 2005. "Mystery in the Museum: Collaborative Learning Activities Using Handheld Devices." In *Proceedings of the 7th International Conference on Human Computer Interaction with Mobile Devices* & Services, 315–318. New York: Association for Computing Machinery. https://doi.org/10.1145/1085777.1085843.

- Cecotti, Hubert. 2022. "Cultural Heritage in Fully Immersive Virtual Reality." *Virtual Worlds* 1 (1): 82–102. https://doi.org/10.3390/virtualworlds1010006.
- Cesário, Vanessa. 2019. "Guidelines for Combining Storytelling and Gamification: Which Features Would Teenagers Desire to Have a More Enjoyable Museum Experience?" In Extended Abstracts of the 2019 CHI Conference on Human Factors in Computing Systems, 1–6. New York: Association for Computing Machinery. https://doi.org/10.1145/3290607.3308462.
- Cesário, Vanessa, António Coelho, and Valentina Nisi. 2018a. "Cultural Heritage Professionals Developing Digital Experiences Targeted at Teenagers in Museum Settings: Lessons Learned." In *Proceedings of the 32nd British Human Computer Interaction Conference*, 1–12. Belfast, UK: BCS Learning and Development Ltd. https://doi.org/10.14236/ewic/HCI2018.58.
- Cesário, Vanessa, Antonio Coelho, and Valentina Nisi. 2018b. "Design Patterns to Enhance Teens' Museum Experiences." In *Proceedings of the 32nd British Human Computer Interaction Conference*, 1–5. Belfast, UK: BCS Learning and Development Ltd. https://doi.org/10.14236/ewic/HCI2018.160.
- Cesário, Vanessa, António Coelho, and Valentina Nisi. 2019a. "Co-designing Gaming Experiences for Museums with Teenagers." In *Interactivity, Game Creation, Design, Learning, and Innovation*, vol. 265, edited by Anthony L. Brooks, Eva Brooks, and Cristina Sylla, 38–47. Cham, Switzerland: Springer International Publishing.
- Cesário, Vanessa, António Coelho, and Valentina Nisi. 2019b. ""This Is Nice but That Is Childish': Teenagers Evaluate Museum-Based Digital Experiences Developed by Cultural Heritage Professionals." In *Extended Abstracts of the Annual Symposium on Computer-Human Interaction in Play Companion Extended Abstracts*, 159–169. Barcelona, Spain: Association for Computing Machinery. https://doi.org/10.1145/3341215.3354643.
- Cesário, Vanessa, Sónia Matos, Marko Radeta, and Valentina Nisi. 2017. "Designing Interactive Technologies for Interpretive Exhibitions: Enabling Teen Participation Through User-Driven Innovation." In *Human-Computer Interaction–INTERACT* 2017, vol. 10513, 232–241. Cham, Switzerland: Springer International Publishing.
- Cesário, Vanessa, and Valentina Nisi. 2022a. "Designing Mobile Museum Experiences for Teenagers." *Museum Management and Curatorship* 38 (3): 272–292. https://www.tandfonline.com/doi/abs/10.1080/09647775.2022.2111329.
- Cesário, Vanessa, and Valentina Nisi. 2022b. "Designing with Teenagers: A Teenage Perspective on Enhancing Mobile Museum Experiences." *International Journal of Child-Computer Interaction* 33:100454. https://doi.org/10.1016/j.ijcci.2022.100454.
- Cesário, Vanessa, and Valentina Nisi. 2023. "Lessons Learned on Engaging Teenage Visitors in Museums with Story-Based and Game-Based Strategies." *Journal on Computing and Cultural Heritage* 16 (2): 1–20. https://doi.org/10.1145/3575867.

Hargood, 339–343. Cham, Switzerland: Springer International Publishing.
Cesário, Vanessa, Daniela Petrelli, and Valentina Nisi. 2020. "Teenage Visitor Experience: Classification of Behavioral Dynamics in Museums." In *Proceedings of the 2020 CHI Conference on Human Factors in Computing Systems*, 1–13. Honolulu: Association for Computing Machinery. https://doi.org/10.1145/3313831.3376334.

CESÁRIO AND CAMPOS: THE INTEGRATED MUSEUM ENGAGEMENT MODEL (IMEM)

- Cesário, Vanessa, Marko Radeta, Sónia Matos, and Valentina Nisi. 2017. "The Ocean Game: Assessing Children's Engagement and Learning in a Museum Setting Using a Treasure-Hunt Game." In *Extended Abstracts Publication of the Annual Symposium on Computer-Human Interaction in Play*, 99–109. New York: Association for Computing Machinery. https://doi.org/10.1145/3130859.3131435.
- Cesário, Vanessa, Rui Trindade, Sandra Olim, and Valentina Nisi. 2019. "Memories of Carvalhal's Palace: Haunted Encounters, a Museum Experience to Engage Teenagers." In *Human-Computer Interaction—INTERACT 2019*, edited by David Lamas, Fernando Loizides, Lennart Nacke, Helen Petrie, Marco Winckler, and Panayiotis Zaphiris, 554– 557. Cham, Switzerland: Springer International Publishing.
- Ceuterick, Maud, and Chris Ingraham. 2021. "Immersive Storytelling and Affective Ethnography in Virtual Reality." *Review of Communication* 21 (1): 9–22. https://doi.org/10.1080/15358593.2021.1881610.
- Chen, Chen, Ella T. Lifset, Yichen Han, Arkajyoti Roy, Michael Hogarth, Alison A. Moore, Emilia Farcas, and Nadir Weibel. 2023. "Screen or No Screen? Lessons Learnt from a Real-World Deployment Study of Using Voice Assistants With and Without Touchscreen for Older Adults." In *Proceedings of the 25th International ACM* SIGACCESS Conference on Computers and Accessibility, 1–21. New York: Association for Computing Machinery. https://doi.org/10.1145/3597638.3608378.
- Cummings, James J., Mina Tsay-Vogel, Tiernan J. Cahill, and Li Zhang. 2022. "Effects of Immersive Storytelling on Affective, Cognitive, and Associative Empathy: The Mediating Role of Presence." *New Media & Society* 24 (9): 2003–2026. https://doi.org/10.1177/1461444820986816.
- Dhiman, Bharat. 2023. "The Power of Immersive Media: Enhancing Empathy through Virtual Reality Experiences." *ESS Open Archive*. https://doi.org/10.22541/ essoar.168565392.25062595/v1.
- Diaz Lema, Melisa, and Michela Arnaboldi. 2020. "The Participative Turn in Museum: The Online Facet." In *International Conference on Social Media and Society*, 265–276. New York: Association for Computing Machinery. https://doi.org/10.1145/3400806.3400837.
- Drucker, Johanna. 2011. "Humanities Approaches to Graphical Display." *Digital Humanities Quarterly* 005 (1). https://www.digitalhumanities.org/dhq/vol/5/1/000091/000091.html#.

- Eagle, Sarah. 2012. "Learning in the Early Years: Social Interactions around Picturebooks, Puzzles and Digital Technologies." *Computers & Education 59* (1): 38–49. https://doi.org/10.1016/j.compedu.2011.10.013.
- Eiranen, Reetta, Mari Hatavara, Ville Kivimäki, Maria Mäkelä, and Raisa Maria Toivo. 2022.
 "Narrative and Experience: Interdisciplinary Methodologies between History and Narratology." *Scandinavian Journal of History* 47 (1): 1–15. https://doi.org/10.1080/03468755.2021.2019107.
- Fox, Richard. 2001. "Constructivism Examined." Oxford Review of Education 27 (1): 23-35. https://doi.org/10.1080/03054980125310.
- Giacomin, Joseph. 2014. "What Is Human Centred Design?" *Design Journal* 17 (4): 606–623. https://doi.org/10.2752/175630614X14056185480186.
- Gil-Fuentetaja, Ion, and Maria Economou. 2019. "Communicating Museum Collections Information Online: Analysis of the Philosophy of Communication Extending the Constructivist Approach." *Journal on Computing and Cultural Heritage* 12 (1): 1–16. https://doi.org/10.1145/3283253.
- Green, Melanie C. 2021. "Transportation into Narrative Worlds." In *Entertainment-Education Behind the Scenes: Case Studies for Theory and Practice*, edited by Lauren B. Frank and Paul Falzone, 87–101. Cham, Switzerland: Springer International Publishing.
- Green, Melanie C., and Timothy C. Brock. 2000. "The Role of Transportation in the Persuasiveness of Public Narratives." *Journal of Personality and Social Psychology* 79 (5): 701–721. https://doi.org/10.1037/0022-3514.79.5.701.
- Ha, Jesse, Luis E. Pérez Cortés, Man Su, Brian C. Nelson, Catherine Bowman, and Judd D. Bowman.
 2021. "The Impact of a Gamified Mobile Question-Asking App on Museum Visitor Group Interactions: An ICAP Framing." *International Journal of Computer-Supported Collaborative Learning* 16 (3): 367–401. https://doi.org/10.1007/s11412-021-09350-w.
- Hammady, Ramy, and Minhua Ma. 2021. "Interactive Mixed Reality Technology for Boosting the Level of Museum Engagement." In *Augmented Reality and Virtual Reality*, edited by M. Claudia tom Dieck, Timothy H. Jung, and Sandra M. C. Loureiro, 77–91. Cham, Switzerland: Springer International Publishing.
- Iversen, Ole Sejer, and Rachel Charlotte Smith. 2012. "Scandinavian Participatory Design: Dialogic Curation with Teenagers." In *Proceedings of the 11th International Conference* on Interaction Design and Children, 106–115. New York: Association for Computing Machinery. https://doi.org/10.1145/2307096.2307109.
- Katifori, Akrivi, Manos Karvounis, Vassilis Kourtis, Marialena Kyriakidi, Maria Roussou, Manolis Tsangaris, Maria Vayanou, Yannis Ioannidis, Olivier Balet, Thibaut Prados, Jens Keil, Timo Engelke, and Laia Pujol. 2014. "CHESS: Personalized Storytelling Experiences in Museums." In *Interactive Storytelling*, edited by Alex Mitchell, Clara Fernández-Vara, and David Thue, 232–235. Cham, Switzerland: Springer International Publishing.

- Larochelle, Marie, Edith Ackermann, Gérard Fourez, Jacques Désautels, Leslie P. Steffe, and Kenneth Tobin. 2007. "Piaget and the Radical Constructivist Epistemology." In *Key Works in Radical Constructivism*, 73–87. Leiden, Netherlands: Brill.
- Lyu, Shiqi. 2023. "Research on the Impact of Online Marketing on the Consumer Purchase Intent of Museum Cultural Creative Products." In *Proceedings of the 10th Multidisciplinary International Social Networks Conference*, 166–170. New York: Association for Computing Machinery. https://doi.org/10.1145/3624875.3624902.
- Martinez-Conde, Susana, Robert G. Alexander, Deborah Blum, Noah Britton, Barbara K. Lipska, Gregory J. Quirk, Jamy Ian Swiss, Roel M. Willems, and Stephen L. Macknik. 2019. "The Storytelling Brain: How Neuroscience Stories Help Bridge the Gap between Research and Society." *Journal of Neuroscience* 39 (42): 8285–8290. https://doi.org/10.1523/JNEUROSCI.1180-19.2019.
- Miyashita, T., P. Meier, T. Tachikawa, S. Orlic, T. Eble, V. Scholz, A. Gapel, O. Gerl, S. Arnaudov, and S. Lieberknecht. 2008. "An Augmented Reality Museum Guide." In *Proceedings of the 7th IEEE/ACM International Symposium on Mixed and Augmented Reality*, 103–106. Washington, DC: IEEE Computer Society. https://doi.org/10.1109/ISMAR.2008.4637334.
- Muller, Michael J. 2003. "Participatory Design: The Third Space in HCI." In *The Human-Computer Interaction Handbook*, edited by Julie A. Jacko and Andrew Sears, 1051–1068. Hillsdale, NJ: L. Erlbaum Associates Inc.
- Nilsson, Tommy, Alan Blackwell, Carl Hogsden, and David Scruton. 2016. "Ghosts! A Location-Based Bluetooth LE Mobile Game for Museum Exploration." In *Proceedings* of the 6th Global Conference: Videogame Cultures and the Future of Interactive Entertainment. Oxford: Inter-Disciplinary Press. http://arxiv.org/abs/1607.05654.
- Nisi, Valentina, Vanessa Cesario, and Nuno Nunes. 2019. "Augmented Reality Museum's Gaming for Digital Natives: Haunted Encounters in the Carvalhal's Palace." In *Entertainment Computing and Serious Games*, edited by Erik van der Spek, Stefan Göbel, Ellen Yi-Luen Do, Esteban Clua, and Jannicke Baalsrud Hauge, 28–41. Cham, Switzerland: Springer International Publishing.
- Ryan, Marie-Laure. 2015. "Transmedia Storytelling: Industry Buzzword or New Narrative Experience?" *Storyworlds: A Journal of Narrative Studies* 7 (2): 1–19. https://doi.org/10.5250/storyworlds.7.2.0001.
- Salen, Katie. 2007. "Gaming Literacies: A Game Design Study in Action." *Journal of Educational Multimedia and Hypermedia* 16 (3): 301–322. https://eric.ed.gov/?id=EJ776068.
- Schuler, Douglas, and Aki Namioka, eds. 1993. Participatory Design: Principles and Practices, 1st ed. Hillsdale, NJ: CRC/Lawrence Erlbaum Associates.

- Silveira, Aleph, Roope Raisamo, Fotios Spyridonis, Alexandra Covaci, George Ghinea, and Celso A. S. Santos. 2023. "Guidelines for Conducting Biofeedback-Enhanced QoE Studies in Mulsemedia-Enhanced Virtual Reality." In *Proceedings of the 29th Brazilian Symposium on Multimedia and the Web*, 32–40. New York: Association for Computing Machinery. https://doi.org/10.1145/3617023.3617029.
- Taxén, Gustav, John Bowers, Sten-Olof Hellström, and Hellström Tobiasson. 2004. "Designing Mixed Media Artefacts for Public Settings." In *Cooperative Systems Design. Scenario-Based Design of Collaborative Systems*, edited by Françoise Darses, Rose Dieng, Carla Simone, and Manuel Zacklad, 195–210. Amsterdam: IOS Press.
- Vishwanath, Gautam. 2023. "Enhancing Engagement through Digital Cultural Heritage: A Case Study about Senior Citizens Using a Virtual Reality Museum." In Proceedings of the 2023 ACM International Conference on Interactive Media Experiences, 150–156. New York: Association for Computing Machinery. https://doi.org/10.1145/3573381.3596154.
- Wu, Shao-Chun. 2019. "Online Learning and Opinions of Educator: A Quantitative Study of Museum Educational Video Platform's User." In Proceedings of the 8th International Conference on Informatics, Environment, Energy and Applications, 258–262. New York: Association for Computing Machinery. https://doi.org/10.1145/3323716.3323756.
- Xhembulla, Jetmir, Irene Rubino, Claudia Barberis, and Giovanni Malnati. 2014. "Intrigue at the Museum: Facilitating Engagement and Learning through a Location-Based Mobile Game." In *Proceedings of the International Conference on Mobile Learning 2014*. https://eric.ed.gov/?id=ED557238.
- Xin, Xin, Miao Jin, Chunrong Liu, Jianwen Li, Wei Liu, and Yi Zhang. 2019. "Improving the User Experience in Museum: A Joint Course with Beijing Museum of Natural History." In *Proceedings of the Seventh International Symposium of Chinese CHI*, 30–36. New York: Association for Computing Machinery. https://doi.org/10.1145/3332169.3333580.
- Yuan, Ye, Judy Major-Girardin, and Steven Brown. 2018. "Storytelling Is Intrinsically Mentalistic: A Functional Magnetic Resonance Imaging Study of Narrative Production across Modalities." *Journal of Cognitive Neuroscience* 30 (9): 1298–1314. https://doi.org/10.1162/jocn_a_01294.
- Yuhui, Yang, and Hu Yue. 2020. "The Constructing and Application Case of Online Virtual Exhibits Arrangement System for Museum Learning." In Proceedings of the 2019 7th International Conference on Information Technology: IoT and Smart City, 554–558. New York: Association for Computing Machinery. https://doi.org/10.1145/3377170.3377244.

ABOUT THE AUTHORS

Prof. Vanessa Cesário: Assistant Professor, Faculty of Arts and Humanities, University of Madeira, Madeira Islands, Portugal; Researcher in Human-Computer Interaction, Interactive Technologies Institute (ITI/LARSyS), IST University of Lisbon, Lisbon, Portugal Corresponding Author's Email: vanessa.cesario@tecnico.ulisboa.pt

Prof. Pedro Campos: Associate Professor with Habilitation, WowSystems Informática Lda, Madeira Islands, Funchal, Portugal; Member of the Interactive Technologies Institute (ITI/LARSyS), IST University of Lisbon, Lisbon, Portugal Email: pedro.campos.pt@tecnico.ulisboa.pt